

*Global rankings are a powerful indicator of student employability and global mobility, attracting the best students and producing knowledge and IP. The majority of International HEIs have an ambition to improve their global ranking.*

### Overcoming the Ranking Fatigue in Japan

Professor Marie Lall delivered a workshop to the senior leadership team of Keio University, Tokyo, one of Japan's largest and best private universities. The workshop, 'Overcoming the Ranking Fatigue', was attended by all the university's vice presidents and co-facilitated by Dr Licia Proserpio from the University of Bologna.

Japanese universities are home to many international students and have - despite their excellent reputation - seen a recent slip in international university rankings. Rather than focus on ranking outcomes, which are often derived measures, the workshop looked at upstream activities to improve HE practices. This was an opportunity for the leadership team to explore innovative ways of engaging the wider academic community to participate in research and teaching excellence and create structural changes to enable and incentivise that participation.



This consultative work for Japanese HEIs is part of a wider research initiative that looks at barriers and enablers for Global rankings across HEIs in China, Korea, Taiwan and Japan. Professor Marie Lall is the Chair of Education Policy and South Asia Studies at UCL Institution of Education and the Academic Lead of Higher Education at ChangeSchool.

### About us

ChangeSchool is bringing elite education for everyone. ChangeSchool provides great tertiary education through UK university Master's programmes through strategic academic partnerships. Using systems thinking and problem-based transdisciplinary approaches, we are working with higher education institutions to help academics commercialise their innovation and create high-tech start-ups for students and faculty alike. In the UK, ChangeSchool is helping 39 FE institutions to develop leadership capacity and scale to embrace this innovation and deliver system-wide changes effectively.

### Our latest award recognition

Our executive education delivery for international civil servants received the European Foundation for Management Development (EFMD 2023) silver category award in talent development for aspiring leaders.

